



IEDC CORE PURPOSE

To create the opportunity for all Hoosiers to earn a good living and prosper in a diverse economic environment that encourages growth, creates and retains the jobs of today, and attracts and invests in the jobs of tomorrow.

NEXT LEVEL BUSINESS

2017-2018 ACCOMPLISHMENTS & ACCOLADES



#1 in the Midwest and #5 nationally for businessCHIEF EXECUTIVE

#1 for Government Efficiency

#1 for Best Business Regulatory EnvironmentFORBES

#2 for InfrastructureCNBC

#4 for Quality of LifeFORBES

#2 for Most Affordable StateUS NEWS

TAKING BUSINESS TO THE NEXT LEVEL

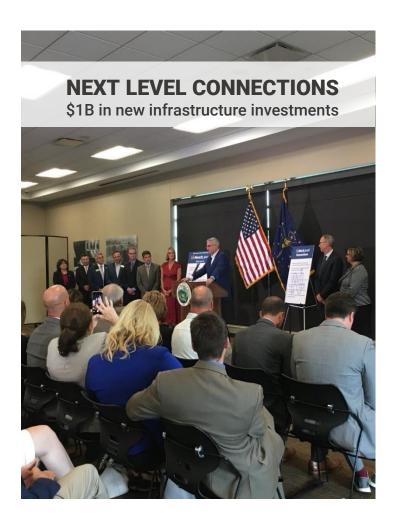
CORE STRATEGIES

CONNECTIVITY
ECONOMIC DIVERSIFICATION
ATTRACTION AND EXPANSION
21ST CENTURY WORKFORCE
INNOVATION & ENTREPRENEURSHIP





INVESTING IN CONNECTIVITY



BROADBAND ACCESS

\$100M to bridge the digital divide in rural areas

QUALITY OF PLACE ASSETS

\$90M to link communities through hiking, biking, riding trails

MAJOR HIGHWAY PROJECTS

- \$600M to accelerate I-69 Section 6 completion
- \$190M for improvements to and increased preservation projects along US-20 and US-30 and new interchanges on US-31
- Focus INDOT resources to clean up highways

INTERNATIONAL FLIGHTS

\$20M to add more nonstop international flights

WATERWAY CONNECTIONS

Complete land purchase evaluation for fourth port

RAIL SERIVCE

Pursue federal funding for West Lake and South Shore rail projects in Northwest Indiana





ECONOMIC DIVERSIFICATION





AGRIBUSINESS

- \$31B economic impact; 107,500 Hoosier employees
- #1 for commercial duck production, wood office furniture and kitchen cabinet manufacturing
- #2 for popcorn and ice cream
- #3 for total eggs produced, tomatoes, spearmint
- #4 for total turkeys raised, soybeans and peppermint
- #5 for corn, watermelon and hog production

LOGISTICS

- #1 in rail shipments of primary metals
- #1 for highway accessibility
- #1 airport in North America (Indianapolis)
- #2 for largest FedEx air hub worldwide



ECONOMIC DIVERSIFICATION





ADVANCED MANUFACTURING

- #1 for global RV production, 80% of the world's RVs
- Only state with three Japanese car manufacturers
- Second-largest automotive state by GDP
- Highest concentration of manufacturing jobs in the
 U.S.; 8,500 facilities, supporting 1 in 5 Hoosier jobs

LIFE SCIENCES

- #2 in life sciences exports (\$8.2B)
- More than 1,600 firms, supporting over 55,000 jobs
- Orthopedics capital of the world



ECONOMIC DIVERSIFICATION





TECH

- Top 10 fastest growing tech communities Forbes 2017
- #4 for fastest-growing tech jobs CBRE 2017
- 2017 tech commitments expected to pay \$36.57/hr.(≈\$76,000)
- 21 Indiana-based tech companies made the 2017
 Inc. 5000 Fastest Growing list Inc. Magazine 2017

AEROSPACE, AVIATION & DEFENSE

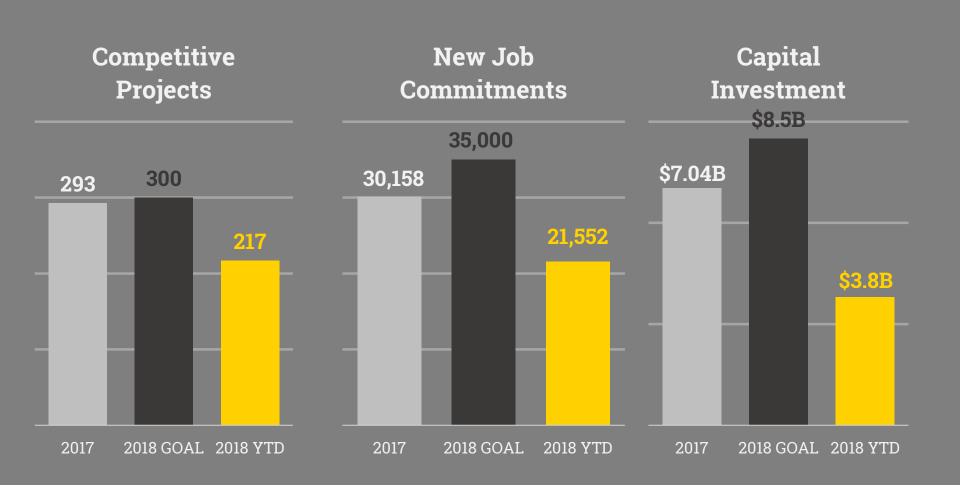
- 2015-2016: 13.5% increase in exports
- Global leaders like Rolls-Royce, BAE Systems,
 Raytheon, GE Aviation and Arconic
- 57,000 Hoosier employees
- Top 5 largest contractors in the U.S. reside or regularly work in Indiana



ATTRACTION & EXPANSION

2018 IEDC

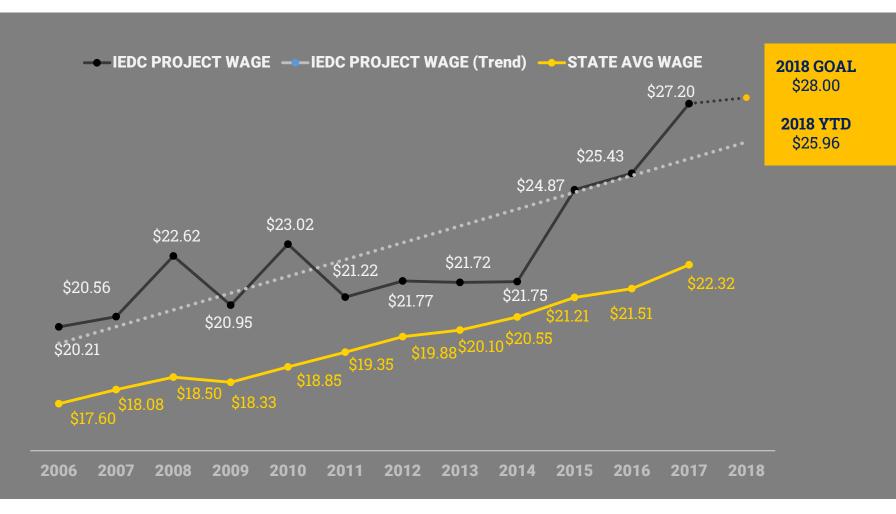
2018 PROGRESS



ATTRACTION & EXPANSION

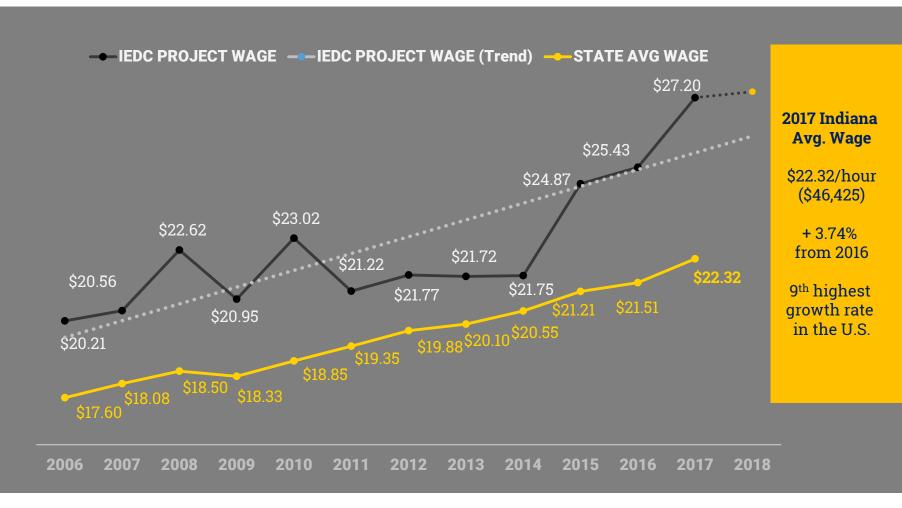
2018 IEDC

2018 PROGRESS



2018 IEDC

2018 PROGRESS





GOVERNOR'S WORKFORCE CABINET

Advise on federal, state and local education and training programs and the allocation of funds.

Identify workforce needs and recommend goals for talent development

Develop and align plans for workforce programming

Design a comprehensive career navigation and coaching system



2018 IEDC





NEXT LEVEL JOBS

Skill-up adults to fill jobs in top five high-wage, high-demand industries

Work with employers to support and add relevant training programs/initiatives

WORKFORCE READY GRANT

Remove financial barriers to skills training Covers full tuition costs for adult learners to earn career certificates in high-growth sectors

EMPLOYER TRAINING GRANT Offset the costs employers assume when training new employees Provides up to \$5,000 per new employee (\$50,000 per employer) to companies that train and retain new hires.







ATTRACTING TALENT **Building Vibrant Communities**

Thyen-Clark Cultural Center Jasper

- This project is the transformation of the Hoosier Desk property into a new library, arts space and private development.
 - The IEDC supported the project with \$3.3M in DINO credits.
- The Thyen-Clark Cultural Center is expected to open by mid 2020.









ATTRACTING TALENT _______ Building Vibrant Communities



Jasper River Centre Jasper

- New \$30M Jasper River Center will sit on north side of the riverfront, with a Fairfield Inn, restaurants, retail, and apartments.
- \$7M in DINO credits given to demolish Jasper Cabinet, abandoned for a decade, and to rebuild.
- Groundbreaking for Fairfield Innoccurred in 2017.



SETTING A FRAMEWORK

GOVERNOR DANIELS, PENCE AND HOLCOMB 14 years of tremendous growth

2016

Despite prosperity, innovation & entrepreneurship was lagging

- 21 of 25 "larger" states in startup density*
- 41 of 51 in "new & young" firms*

STRATEGY \$1B Innovation & Entrepreneurship Initiative proposed

2017 H1

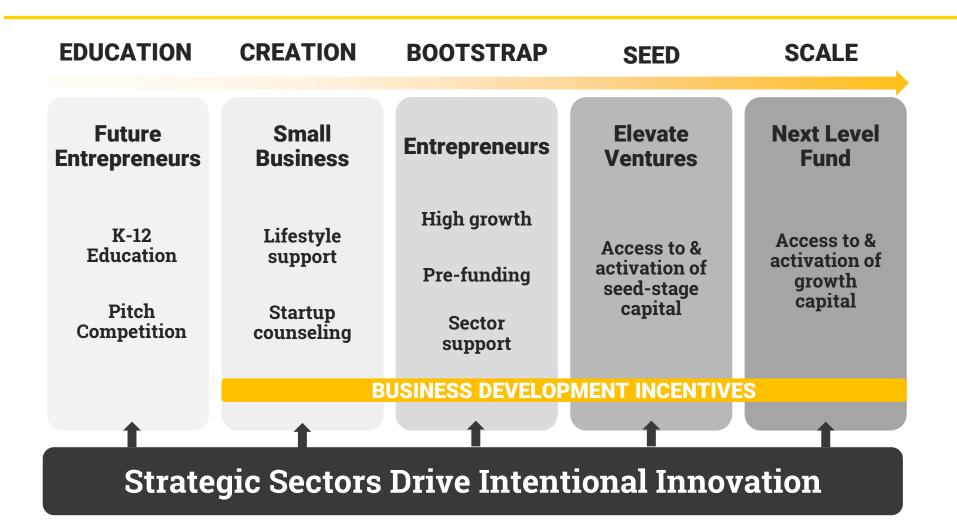
Secured \$250M for NLF and \$60M over biennium for 21 Fund (Elevate & sectors)

2017 H2

- Assessed effectiveness of existing programs and policies
- Defined review process and the "I&E spectrum"

^{*} The Long View: Fostering Indiana's Innovation & Entrepreneurship

⁻ Slaper in Indiana Business Review, Winter 2016



2018 IEDC



INSPIRING FUTURE INNOVATORS



INNOVATE WithIN InnovateWithIN.org

- First statewide high school pitch competition
- In partnership with Ball State University and the Indiana Department of Education

2018 SUCCESSES

- **86** Total pitches
- 65 High schools represented across the state
- 293 Students participated

HOW TO GET INVOLVED

- Provide mentoring services
- Offer internship opportunities
- Participate as a judge
- Sponsor the competition



SUPPORTING SMALL BUSINESS





2018 PROGRESS

Indiana SBDC

215 business starts

742 jobs created

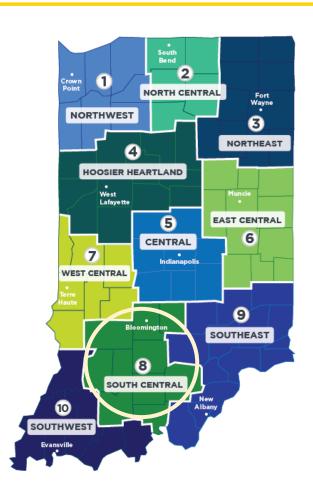
\$75.6M capital infusion

Indiana PTAC

257 new registered clients

\$50.7M awarded in government contracts

254 jobs created as a result of contracts



SOUTH CENTRAL REGIONAL DIRECTOR



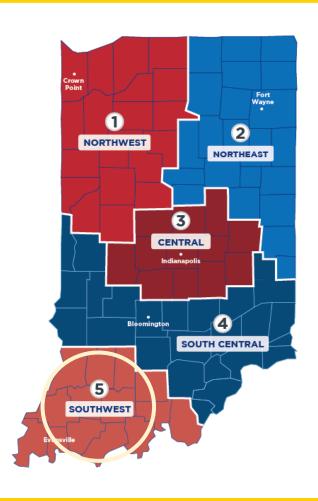
STEVE BRYANT SBryant@isbdc.org Location South Central IN Chamber Address 501 North Profile Parkway, Bloomington, IN 47404 Phone 812.345.1141

2018 IEDC

SERVICES

- Business strategy
- Market research
- Business planning
- Export assistance
- Business valuation





SOUTHWEST REGIONAL DIRECTOR



Jim Haddan JHaddan@iedc.in.gov Location Southwest IN Chamber Address 318 Main St., Suite 401, Evansville, IN 47708 Phone 812.340.5174

SERVICES

- One-on-one counseling
- Subcontracting assistance
- Bid-matching service
- Proposal preparation
- Workshops and events



ACCELERATING INDIANA STARTUPS



Current Blend Co-working Space Huntingburg

- Collaborated with Elevate Ventures to host 1st annual pitch competition in 2017.
- 2018 pitch competition scheduled for November 5, 2018. 10 companies had applied by the due date.
- Partner with the Huntingburg Chamber on programming for starting a business.
- "Blended Coders" class to teach coding to Middle School students.

ELEVATE VENTURES



- Form and empower regional and local partnerships in sustained entrepreneurial culture building (Four partnerships to date)
- Generate positive returns to Indiana's taxpayers through making strategic investments and driving investment value creation through portfolio engagement and development (Eight liquidity events)
- Enable the creation and growth of Indiana's future leading companies (270 companies funded to date)
- Catalyze the creation and growth of highly-skilled, high-wage jobs by supporting entrepreneurial highgrowth companies (over 2,600 high-paying jobs created and retained to date)
- Integrate within the IEDC's overall strategic plan



ELEVATE'S DUAL IMPACT

Top 10 Globally Most Active Seed VC*	#1 Most Active VC Great Lakes Region*	Top 3 Most Active Community Impact Funds**
\$78.5 Million Invested in Indiana Startups	\$ 501.2 Million Capital from other sources	270 Indiana Startups Funded
\$166.8 Million Portfolio Annual Payroll	\$63.6K Portfolio Average Salary	2,621 Portfolio Employees
2,183 Companies Impacted	80 Indiana Counties Impacted	1, <mark>293</mark> Investors in Network

^{* 2017} Pitchbook League Tables

^{** 2018} The State Science & Technology Institute (SSTI) "24 Most Active Nonprofit, Public or University Investment Funds



SOUTHWEST ENTREPRENEUR-IN-RESIDENCE



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ELEVATE VENTURES HYBRID APPROACH:

- One part venture capital firm
- One part entrepreneurial development advocate

Eric Steele has led Elevate's Southwest Indiana efforts since mid 2017.



ACCELERATING INDIANA STARTUPS



INAUGURAL INDIANA GBETA COHORT Spring 2018 SnapShyft, Woven, Pinpoint Pharma, Selfless.ly, Codelicious

Second gBeta Cohort to Launch in Fall 2018

gener8tor's gBeta

- Wisconsin-based nationally ranked accelerator that invests in high-growth startups
- IEDC support to launch in Indiana with its 7-week gBeta cohort
- Helps startups build consumer awareness and establish industry-specific metrics needed to become candidates for angel investment
- Culminates in a pitch competition to gener8tor's network of investors
- gener8tor's 65 alumni have raised more than \$150M in follow-up financing to date

OVERARCHING QUESTIONS IN SETTING VISION

WHY INVEST IN I&E? WHY NOT STAY THE COURSE IF WE HAVE A GOOD THING GOING?

1. THINGS CHANGE

If we don't drive change, we lose

- City: AUS, SEA, DEN, BOS, SF
- State: OH, MI, KY, TX, UT, NC, MA, WY, IA, NY, CA
- Globe: China, South Korea, Germany, Japan

2. I&E DISRUPTS TRAJECTORY

Step-function = leapfrogging

Enables David to defeat Goliath

3. PROSPERITY

RIPPLE IMPACT TO ECONOMY

Impact is state-wide for every constituent



CENTURY & HALF CENTURY AWARDS



The Governor's Half-Century and Century Awards celebrate Indiana-based businesses that have been in operation for 50 to 99 years or more, with a legacy of growth and job creation.

All eligible organizations are welcome to view award guidelines and complete the online application found on the IEDC website.

Award winning companies receive a commemorative certificate and are invited to attend an exclusive awards ceremony at the Indiana Statehouse hosted by Governor Holcomb and IEDC leadership.

INDIANA ECONOMIC DEVELOPMENT CORPORATION

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